



Alexandria Technology Center at Science Park Drive  
IDEC Pharmaceuticals  
3010 Science Park Dr  
San Diego, CA 92122  
Phone: (858) 713-1200  
Fax: (858) 713-1204

RECEIVED

MAY 11 2000

GEOGRID

Geogrid  
3314 Murphy Canyon Rd.  
Suite A-218  
San Diego, CA 92123

Attention: Mr. Mike Stevenson

Reference: Alexandria Technology Center  
DPR Project No. 99013

Dear Mike:

We would like to take a minute to thank you for the efforts of your foreman, Juarez Lopez, and his crew on this project. We wish we could have more subcontractors like Juarez. He was conscientious about his work, careful to coordinate with DPR and other trades and, in general, went about his work in a businesslike manner. We appreciated his diligence in organizing his crew and efficiency in getting the work done. We had no failed compaction tests and no complaints from the soils engineer during the entire operation.

DPR has a very serious attitude towards safety that frequently challenges subcontractors to do things differently. We recognize that handrails are not the industry standard for this type of retaining wall installation and we appreciate the efforts made by both Juarez and John Carlson to try new solutions to the problem.

Although we did not meet our objectives for the schedule on this job, we do recognize that Juarez and John made a great effort to complete the project as quickly as possible. We could see everyday how the complicated layout around the building made the wall construction very time consuming.

Once again, congratulations to Juarez for a job well done. Let's do another.

A handwritten signature in cursive script, appearing to read 'David Cox'.

David Cox  
Project Superintendent

Cc/ Scott Strom